

TAN SRI AZMAN HJ. MOKHTAR

List of Lectures and Speeches From 1st August 2018 to 30th November 2023

Over the stated period, I have delivered the following lectures, seminars, speeches and talks.

August to December 2018 (5)

1. Speech and Discussion, Yayasan Khazanah Alumni, Kuala Lumpur, 17 August 2018
2. Keynote speech, IKIM. Young Muslim Forum , 31 October 2018
3. Speech at Axiata dinner in Kathmandu, Nepal, 1st November 2018
4. Wawasan Open University Acceptance Speech for award of Doctor of Letters, 24th November 2018
5. Lecture on LLL/LLH – Life Long Learning, Liku Liku Hidup to Lord Chin Chin Group at Country Heights Kajang, 9th December 2018

The year 2019 (24)

6. Talk to the partners of EY (the accounting firm) Malaysia on “Integrity and Institution Building” (Kuala Lumpur, 30th January 2019) (2 hours)
7. Keynote lecture at MASIC Forum, Riyadh Saudi Arabia, on Reclaiming the Financial Commons (3rd February 2019) (1 hour)
8. Tutorial Seminar on Privatization to Masters in Development students at SOAS, University of London (19th February 2019) (1 hour)
9. Talk on Islam and Islamic Finance to the Globalisation class for M.Phil in Development Studies, Cambridge University, of Prof. Peter Nolan (Cambridge, 22 February 2019) (1 hour)
10. Special Lecture to Centre of Development Studies (CDS), Cambridge University on “State X Markets” hosted by Dr Ha Joon Chang (Cambridge, 1 March 2019) (2 hours)
11. Special Lecture to CDS, Cambridge University on “Finance X Society” hosted by Dr Ha Joon Chang (Cambridge, 8 March 2019) (2 hours)
12. Keynote “Fireside Chat” to a leadership seminar of Malaysian SME/Business leaders at Lady Margaret Hall, Oxford University (5th April 2019) (2 hours)
13. Special Lecture to Judge Business School, Cambridge University on “Building Responsible and Sustainable Businesses” (14th May 2019) (2 hours)
14. Talk to the Turkish Wealth Fund on “Building Institutions” (Istanbul, May 2019) (1 hour)
15. Keynote Address to a business conference on communications on the topic “Fitrah over Fitnah: projecting integrity in a post-truth world” (Kuala Lumpur, 13th June 2019) (1 hour)
16. Lecture to MBA students of Universiti Kebangsaan Malaysia (UKM) on “Profit x Purpose” (Kuala Lumpur, 16th June 2019) (2 hours)
17. Speech at Georgetown Institute of Open and Advanced Studies (GIOAS) Roundtable (Penang, 22nd June 2019) (1 hour)
18. Public Lecture on “Profit and Purpose” at the Wawasan Open University, Penang, Malaysia (24th June 2019) (1.5 hours)
19. Public Lecture on “Business and Finance for Society” at the Bicara Darul Iman, hosted by the Chief Minister and State Government of Terengganu, Malaysia (30th June 2019) (2 hours)
20. Fireside Chat to the Oxford Cambridge Society of Malaysia on “Global Megatrends and its impact on New Malaysia” (Jointly with DS Nazir Razak) (Kuala Lumpur, 3rd July 2019) (1 hour)
21. Lecture to Universiti Islam Antarabangsa Malaysia (UIAM) on “Sustainability in Business” (Kuala Lumpur, 8th July 2019) (1 hour)

TAN SRI AZMAN HJ. MOKHTAR

22. Speech on Ethical Finance at the reception at Edinburgh Castle at the Global Ethical Finance Forum, Edinburgh, Scotland and Roundtable Discussion earlier (October 7th and 8th 2019) (30 minutes)
23. A panel talk on sustainability at the Global Ethical Finance Forum, Edinburgh, Scotland (October 9th 2019) (1 hour)
24. Advisory panel talks at the Annual Meeting of the Global Future Council of the World Economic Forum (Dubai, UAE, 3rd November 2019) (4 hours)
25. Seminar on Islamic Finance to the Oxford Centre of Islamic Studies (Oxford, November 13th 2019) (2 hours)
26. Evening Talk to the Cambridge University South East Asian Society on “Economic and Financial Outlook in South East Asia in a theatre of superpower competition” (Cambridge, November 14th 2019) (1.5 hours)
27. Special Lecture at Centre for Development Studies, University of Cambridge, hosted by Dr Ha Joon Chang on “Reclaiming Finance for Society: Status, Challenges and Prospects” (Cambridge, November 18th 2019) (2 hours)
28. Lecture to Institute for Manufacturing, Department of Engineering, University of Cambridge (Cambridge, 27th November 2019) (1.5 hours)
29. Lecture to Executive Education Program at Judge Business School, Cambridge on “Profits X Purpose” (Cambridge, November 27th 2019). (1 hour)

The year 2020 (15)

30. Lecture on Managing the Development Process - to Masters in Development students at LSE hosted by Dr Amir Lebuoi (30th January 2020) (1 hour)
31. Keynote speech to Warwick University ASEAN conference, 8th February 2020 (45 minutes)
32. Lecture to the China Centre, Jesus College, Cambridge University on The Dragon, The Crescent and The Mousedeer – on China’s BRI 2.0, 13th March 2020 (2 hours)
33. Virtual Zoom Keynote and Discussion to MCOBA Inspiring Future Leaders, entitled Virtus over Virus, 9th May 2020 (2 hours)
34. Speech at the launch of “Memories”, a book on Axiata Berhad’s first ten years. Kuala Lumpur, 25th August 2020
35. Panel presentation to the Ethical Finance Roundtable on Impact Investing organized by the Global Ethical Finance Initiative, on “The Building True Value Project”. Hosted in Edinburgh, Scotland (via Zoom), 26th August 2020
36. Panel presentation to the Kuala Lumpur Business Club on “Enabling the Great Reset: ESG Malaysia”. Kuala Lumpur, 28th August 2020.
37. Ten lectures on “The Country Heights MBA”, a lockdown project of a “Mini-MBA” conducted for family and friends, with a total of more than 25 hours of lecture time over a ten week period in from July to September 2020
38. Centre of Asian Philanthropy and Society (CAPS), Hong Kong. Annual Conference. Short presentation on public-private philanthropic partnerships in education – the experience of Malaysia’s Trust Schools Program. (by Zoom). 30th October 2020
39. Khazanah Alumni Tea Talk. Chair and moderator for the session on US-China Trade Wars – presentation by Tan Sri Andrew Sheng. (by Zoom). 13th November 2020
40. Sri Lanka Economic Summit 2020. Panel commentator for Keynote Address by Sri Lankan Prime Minister, Mahinda Rajapaksa. (by Zoom). 2nd December 2020
41. Sri Lanka Economic Summit 2020. Keynote Address on Empowering Take-Off Through Progressive SOEs – The Khazanah Nasional Berhad experience (2004-2018). (by Zoom). 2nd December 2020
42. CIMB-CGS Thoughts Series. Keynote speech to a leading securities firm and capital market participants in Kuala Lumpur. Speech entitled “Refelctions of an Adventure Capitalist –

TAN SRI AZMAN HJ. MOKHTAR

- Lifelong learnings of a 40-year journey as a Finance professional”. (by Zoom). 15th December 2020
43. Bicara Bina Negara IKRAM-MUBIN (Nation Building Discourse Series by IKRAM-MUBIN (IKRAM is an Islamic social movement in Malaysia devoted to social work in education, medical aid, disaster relief among others. MUBIN is the Muslim Business Network). Keynote speech on Building a Prosperous and Harmonious Nation through Development and Leadership. (By Facebook Live). 20th December 2020
 44. Khazanah Alumni Tea Talk. Chair and moderator for the session on Vision 2020 Betrayed: Whither Malaysia? presentation by Dr. KS Jomo (by Zoom). 22nd December 2020

The year 2021 (27)

45. Reflection on Values Series, Fajr Capital, Dubai, UAE. “Building True Value, Building Through Values”. 25th March 2021 (By Zoom)
46. Keynote address at the AGM of Persatuan Professional Kewangan Mulsim Malaysia (MFP). “Qawiyul-Amin: Professional Kewangan Pemangkin Kemakmuran Bersama. 27th March 2021, Kuala Lumpur (by Zoom)
47. Martin Khor 1st Anniversary Memorial – contribution to memorial event by Zoom. 1st April 2021
48. Khazanah Alumni Tea Talk #3 – “How to write books and get published”. Introductory and closing remarks. 30 April 2021 (By Zoom)
49. Yayasan Peneraju – CFA Distinguished Speaker Series. “Reclaiming Finance – and the big contribution that you must make!”. Kuala Lumpur, (By Zoom), 8th May 2021
50. Chevening Alumni Malaysia Evening Talk – Lifelong Leadership Lessons. 4th June 2021, by Zoom
51. Joint Committee on Climate Change (JC3) Finance for Change Forum – Panel speaker on Sustainability. 25th June 2021. By Zoom
52. Fajr Academy Lecture by Tan Sri Andrew Sheng – Vote of thanks remarks. 30th June 2021
53. Inauguration Address at the 15th Muzakarrah Nusantara of ISRA (Islamic Finance Research Academy) 7th July 2021
54. Khazanah Alumni Tea Talk #4 – A Palestinian Journey, by Shafiq Morton. Opening remarks. 9th July 2021
55. Dialog Negarawan Siri 2 with Ikatan Intellegentsia Membangun Malaysia – 23rd July 2021. Via Zoom
56. Do More Podcast with Khoo Hsu Chuang – 30th July 2021
57. UTM Endowment Fund launch keynote speech (5th September 2021), UTM KL
58. Transforming National Treasures – The Khazanah Story (2004-2018). Brown Bag Talk Series by Pemandu Associates (18th September 2021). Via Zoom
59. UTM Citra Karisma event – keynote speech (22nd September 2021). Via Zoom
60. UK Islamic Finance Council / United Nations / Islamic Development Bank Virtual Global Summit on Islamic Finance and the SDGs, in conjunction with the United Nations General Assembly – Keynote address on Moving from Halal to Tayyib – Integrating the SDGs (28th September 2021). Via Zoom
61. Opening Speech at the 16th International Shariah Scholars Forum (ISSF) organised by ISRA on Islamic Finance and the Fiqh of Crisis Management (6th October 2021) Via Zoom
62. Khazanah Alumni Tea Talk #5 – 17 Leadership Lessons from the Trenches (8th October 2021). Via Zoom
63. Yayasan Sejahtera International Day for Eradication of Poverty (IDEP), in conjunction with World Bank and UNDP – Panel Talk (15th October 2021). Via Zoom
64. Responsible Investor Asia Forum – Panel talk on Zoom (Via Zoom From Inverness). How do Asian markets view ESG/Responsible Investment? Economy, society, culture and community (8th November 2021)

TAN SRI AZMAN HJ. MOKHTAR

65. Faith in Finance COP26 Panel by GEFI – Adam Smith Business School, University of Glasgow. Talk to Action – what are faith investors doing? (9th November 2021)
66. Edotco Ethics and Compliance Week Forum – Keynote Speech (10th November 2021) via Zoom from London
67. UTM Lead GEMs mentoring session 1 - keynote – On leadership and leadership journey (16th November 2021) via Zoom
68. Yayasan Hasanah Forum – Special Address: From Charity to Justice. The role of business and finance – a practitioner’s perspective. (17th November 2021) via Zoom
69. UTM Lead GEMs mentoring session 2 – speech and dialogue, UTM Johor Bharu (24th November 2021)
70. UTM Endowment malam Sanjungan Budi – after dinner speech, UTM KL (7th December 2021)
71. UTM Lead GEMs mentoring session 3 – closing address, Royale Chulan Hotel, KL (15th December 2021)
72. UTM Lead lecture Managing in VUCA times: Institutionalisation, Integrity and Good Governance. (Also a 12 Ideas lecture #10) (19th December 2021) UTM Johor Bharu

The year 2022 (40)

73. The Women’s Leadership Foundation (WLF) Mentorship Talk Series: Building True Value, Building Through Values – Lessons from a Transformation and Leadership Journey. (11th February 2022). Mandarin Oriental, Kuala Lumpur
74. Celcom Management Retreat – Seizing the Day: From X-Men to X-Factor! Reflections on winning on a transformation journey (18th February 2022). Online
75. Program Bicara Ilmu EPU – Transformasi Khazanah Nasional (10th March 2022). Putrajaya
76. Fajr Capital Roundtable discussion on the Ummatic Vision – April 2022. Dubai
77. Tabung Haji – speech at launch of Hijrah 24 with YAB PM. (and Iftar event). 11th April 2022. Kuala Lumpur
78. UTM Panel of Management and Administration – Building True Value: Leadership lessons from a transformation journey – Kuala Lumpur, 14th May 2022
79. Columbia Business School Roundtable – The Future of Finance. 2nd June 2022. NYC
80. Mundi Ventures Tech Conference – The View from Asia (Panel Session). Madrid. 7th June 2022
81. GEFI Ethical Finance ASEAN 2022 – Panel session on “The S in ESG” – 29th June 2022 (recorded on 22nd June 2022, online)
82. Alleviating Old Age Poverty through Islamic Finance (panel) - Invest Shariah Conference 2022 – 26th July 2022. Bursa Malaysia, Kuala Lumpur
83. Future of Finance and Society Roundtable. INCEIF. 29th July 2022
84. Lessons on a Transformation Journey – Sarawak SEDC – Kuching, Sarawak. 3rd August 2022
85. Life Lessons from a Transformational Leadership Journey – Terrenganu Inc. – 4th August 2022 (video call)
86. Transformational Leadership – 12 Ideas that shaped Khazanah (2004-2018) with a focus on Economic Geography – Universiti Malaysia Sarawak (Unimas) – 4th August 2022, Kuching, Sarawak
87. Think City – UN Habitat Sustainability Roundtable, Kuala Lumpur. 9th August 2022.
88. On Agility and Resilience – PIDM (Perbadanan Insurans Deposit Malaysia) – 11th August 2022. Kuala Lumpur
89. Closing Speech – Majlis Penutupan, Program Konvoi Merdeka 50 Tahun UTM. UTM Kuala Lumpur, 20th August 2022.
90. Ibn Khaldun’s Circle of Equity as a model of development – IKIM – 23rd August 2022 . Kuala Lumpur
91. Opening Speech – UTM Family Day 2022. UTM Johor Bharu, 27th August 2022.

TAN SRI AZMAN HJ. MOKHTAR

92. Global Ethical Finance Initiative (GEFI) : Global Leaders Power Roundtable – Regional Views on SDG/ESG/Sustainability – Asia and South Asia (panel). Edinburgh, Scotland. 5th September 2022
 93. Global Ethical Finance Initiative (GEFI) Summit, Edinburgh, Scotland. The S in ESG (panel). 6th September 2022.
 94. GEFI Islamic Finance Power Round Table, Edinburgh, Scotland. Moving from Halal to Tayyib. Opportunities and Challenges. 7th September 2022.
 95. Sustainable Sukuk Roundtable, London, 9th September 2022. Hosted by SC Malaysia
 96. 13th SC-OCIS Islamic Finance Roundtable, 11th September 2022, Oxford. Chair of panel session on Demonstration Session on Islamic Finance in a Stakeholder Economy
 97. Welcome Speech – Majlis Perhimpunan Dwibulanan Agensi Menteri Hal Ehwal Agama Islam – Tabung Haji, Kuala Lumpur. 20th September 2022
 98. Global Islamic Finance Forum (GIFF) – Fireside Chat – The Future of Islamic Finance – a conversation with Tan Sri Azman Mokhtar. Kuala Lumpur 6th October 2022
 99. Commentator to Public Lecture by Professor Ha-Joon Chang at Universiti Sains Malaysia. Penang, 7th October 2022
 100. Commentator at Development Roundtable by Professor Ha-Joon Chang at Bangunan UAB. Penang, 7th October 2022
 101. Commentator at Book Launch of Edible Economics by Professor Ha-Joon Chang at Bangunan UAB. Penang, 7th October 2022
 102. University of London SOAS – Development Lessons from the trenches – The case of Khazanah Nasional, Malaysia’s Sovereign Development Fund (2004-2018). 20th October 2022 London
 103. INCEIF new campus opening – Opening Speech 27 October 2022, INCEIF Kuala Lumpur
 104. INCEIF International Shariah Scholars Forum – Officiating Address. Putrajaya. 1st November 2022
 105. Business Lunch with Pro-Vice Chancellor of Cambridge University, Prof David Cardwell, jointly hosted with CIMB at CIMB Head Office, Kuala Lumpur – Opening Address.
 106. Cambridge-Malaysia Science Roundtable, jointly hosted by UTM and Akademi Sains Malaysia. UTM Kuala Lumpur 2nd November 2022 – Opening Address
 107. Muzakarah Haji Peringkat Kebangsaan ke-39 hosted by Tabung Haji. Movenpick Sepang. 8th November 2022
 108. INCEIF Intellectual Discourse – Ibn Khaldun’s Circle of Justice as a Model for Comprehensive Development. INCEIF University, Kuala Lumpur, 9th November 2022
 109. Speech – Launching of Maqasid Shariah Based VBIT Scorecard for Malaysian Takaful Association in collaboration with INCEIF and ISRA. INCEIF campus 7th December 2022.
 110. Presentation on “Towards An Altitude Economy: Economic Diversification Strategy in Bhutan” to the Prime Minister’s Office of Bhutan. Panel, with World Bank by Zoom, 13th December 2022
 111. Food & Thought #26 – Malaysia post GE15: Brave New World or Grave New World. Moderator of panel. Country Heights Kajang. 18th December 2022.
 112. Opening Address and Presentation at Tabung Haji Knowledge Sharing Workshop on Investment Management. Kuala Lumpur 19th December 2022
- 2023 – (...to date)**
113. Lonjakan Transformasi melalui Budaya Prestasi Tinggi – FELDA, Ibu Pejabat, Kuala Lumpur - 6th January 2023.
 114. Bringing Finance to the Real Economy : a case for a Sovereign Development Fund. Oman Central Bank in collaboration with SOAS University– Muscat, Sultanate of Oman. 8th January 2023

TAN SRI AZMAN HJ. MOKHTAR

115. George Town Institute of Open and Advanced Studies (GIOAS) Roundtable Discussion – Panelist, Role of Think Tanks in shaping the future – Part 3: Talent, funding, branding and international collaboration – Penang. 28th January 2023
116. GIOAS Public Forum and Conference – Panelist, The Role of Universities in Digital Transformation - Penang. 28th January 2023
117. Cultivating Agile Leadership in Higher Education Institutions – UTM, Johor Bharu 8th February 2023
118. ASTI Socrates Dialogue – Building a better world post Covid19: Economics, Entrepreneurship and Livelihoods. Petaling Jaya, 10th February 2023
119. Speech at conferment of UTM Honorary Doctorate of Management (PHD) to HE Dr Tawfig Al-Rabiah, Minister of Hajj and Umrah, Kingdom of Saudi Arabia. Bangi, Malaysia, 27th February 2023.
120. Future of Sustainable Finance Roundtable/Discussion – 7th March 2023, SOAS University of London
121. Islamic Finance Hybrid Group Roundtable – Form to Fulfillment - Scaling the Islamic Finance Mountain : From Halal to Tayyib. 13th March 2023. Ashurst, City of London
122. Tutorial presentation to SOAS, University of London Development Studies students, Tropea Café, Russell Square, 17th March 2023.
123. Shaping Your Leadership Journey – Lecture to YK Scholars ++. Goodenough College, University of London, 17th March 2023
124. Keynote address: TH Group Summit – Sustainability as Strategic Growth Opportunity: Movenpick Hotel and Convention Centre, KLIA. 21st March 2023.
125. GEFI Ethical Finance ASEAN 2023: Keynote Address (Video recording on 16th March for online release on 30th March 2023).
126. Presentation on ASEAN Economic Outlook to the Board of Directors of SEEK, Australia. Kuala Lumpur 22nd March 2023.
127. Ucapan Aluan – Karnival Pengelola Jemaah Haji (PJH) 2023. 25th March 2023.
128. Overview of GLC Transformation Program – presentation to HE Pravin Gordan, Minister of Public Enterprises of South Africa. Hosted by Pemandu Associates. 2nd May 2023, Hilton Kuala Lumpur, KL Sentral.
129. Lessons on a Leadership Journey : Tresspassings – 77 Trains BC and Other Journeys. Lecture to Malaysian students. London 8th May 2023. Baraka Khan Centre, East London Mosque, London.
130. Welcome Address – OCIS-UTM Science Roundtable, Royal Inaugural Session. Malaysia Auditorium, Oxford Centre for Islamic Studies, Oxford, 12th May 2023.
131. Various chair, introductory roles. OCIS-UTM Science Roundtable. Oxford, 13th and 14th May 2023.
132. Finance Roundtable – Islamic and Impact Finance. Harvard Club NYC. 18th May 2023
133. Circumnavigators Club 121st Annual General Meeting lecture, Penn Club, New York City. 19th May 2023. “Tresspassings – 77 Trains BC and Other Journeys”
134. Mercy Malaysia Keynote for Disaster Management Conference – 29th May 2023.
135. 11th Annual Asia Asset Management Malaysia Roundtable 2023 – Panel. – VBI Progress Report: 5 years on: Is Islamic Finance a Tool for the Stakeholder Economy? Le Meridien, Kuala Lumpur 30th May 2023
136. PWC Talk – Driving Trust from the Top. (Farewell Lunch for Dato Faiz Azmi. Chairman of PWC Malaysia). St Regis Hotel, Kuala Lumpur. 31st May 2023.
137. Asia Pacific Regional Consultation on the UNDP 2023 Human Development Report. Keynote address - Governance Mismatches in the Anthropocene. 7th June 2023, Sunway University, Petaling Jaya.
138. Bank Negara Malaysia Annual Report Symposium – Panel on Islamic Finance. 8th June 2023.

TAN SRI AZMAN HJ. MOKHTAR

139. Closing Address to Tabung Haji Nominee Directors conference. Movenpick KLIA, Putarajaya, 13th July 2023
140. Bank Islam 40th Anniversary Interview. At Tabung Haji HQ, 38th Floor. 21st July 2023
141. Institute of Capital Market Research (ICMR)- Securities Commission (SC) Conference. Fireside chat with Tan Sri Azman Mokhtar. SC, Kuala Lumpur 25th July 2023. "Ten Capital Ideas".
142. Opening remarks. Lecture by Dr Omar Suleiman on Islam and Inequality – what Economics and Finance from an Islamic perspective can do. INCEIF University. Kuala Lumpur, 26th July 2023
143. Horses for Courses – Harnessing the Power of State X Markets – Development Lessons from Malaysia’s Sovereign Development Fund, Khazanah Nasional and the GLC Transformation Program (2004-2018). Presentation to the World Bank and Ministerial delegation from Angola. Shangri-La, Kuala Lumpur. 2nd August 2023. (prepared the presentation, unable to deliver – was sick. Presented by Albert Zuefack and Mohd Izani Ashari).
144. KerjayaOne Wisdom Malaysia Conference – Keynote address on “Leaving legacies – leading an executive’s life worth living”. Kuala Lumpur , 9th August 2023
145. Asia School of Business Leadership Talk Series. In conjunction with Khazanah Alumni. “Tresspassings – Leadership Lessons from 77 Trains BC and Other Journeys”. Khazanah Auditorium. 18th August 2023
146. Bank Negara I-Tekad Roundtable Panel. 22nd August 2023. Bank Negara, Kuala Lumpur
147. 14th SC-OCIS Roundtable. Panel Chair on Responsible Stewardship for Sustainable Growth and Long Term Value Creation. Securities Commission, Kuala Lumpur. 25th August 2023.
148. Projek Amanah by Anak Muda Bukit Damansara – Evening Talk on “Managing your Leadership Journey”. Ah-Yumm. Kuala Lumpur, 26th August 2023.
149. Majlis Amanah Rakyat (MARA) – Knowledge sharing on GLC Transformation. Kuala Lumpur, 30th August 2023
150. Ilmu Hasanah: “Tresspassings – Around the World in Trains of Thought - Leadership Lessons from 77 Trains BC and Other Journeys”. Yayasan Hasanah, Kuala Lumpur. 5th September 2023.
151. Tresspassings – Around the World in Trains of Thought - Leadership Lessons from 77 Trains BC and Other Journeys”. Sustainable Finance Leadership Program. Fireside Chat. Harris Manchester College, Oxford University. 13th September 2023.
152. GEFI SDG Hive – Impact and Performance Linked Financing for National Development. Edinburgh, 19th September 2023
153. GEFI SDG Hive – Dinner Speech Edinburgh, 19th September 2023
154. GEFI SDG Hive – Islamic Finance – from Halal to Tayyib. Edinburgh, 21st September 2023
155. World Bank/MIA – Presentation to Ethiopian Investment Holding Company, Kuala Lumpur 27th September 2023
156. Keynote Interview MLC – IFN for SC Kuala Lumpur, The concept of moving Islamic finance from Halal to Tayyib and the discussion of form over substance in Islamic finance. 3rd October 2023
157. TH Directors Training – Unlocking **Waqf** Potential for Hajj Cost Management. 6th October 2023.
158. TH Innolab Closing Speech – Langkawi – 12th October 2023.
159. Top Glove Group Berhad. Presentation on Governance and Business Strategies to the Board. 17th October 2023.

TAN SRI AZMAN HJ. MOKHTAR

160. World Zakat and Waqf International Conference, Keynote Speech on Leadership Excellence in Transforming Zakat and Waqf Institutions. 19th October 2023. Alor Setar, Kedah.
161. Speech to UTM Alumni Association, Putrajaya, 21st October 2023
162. United Nations World Cities Day High-Level Leaders Meeting, Keynote Speech, Istanbul, 30th October 2023
163. United Nations World Cities Day. Plenary Summary Remarks. Istanbul, 31st October 2023
164. United Nations World Cities Day. Astro Awani Interview. “Bina Kota, Bina Tamadun, Janga Fikir Untung Sahaja”, 31st October 2023, screened at 8:30pm on 6th November 2023 in 30 minute program.

Azman Bin Hj. Mokhtar

Notes

1. *Due to be 169 (164 already done) talks in 63 months post semi-retirement (retread tyre phase 😊 bebe) means 2.68 a month. Highest in 2022 (40), then 2021 (27), 2019 (25) and 2020 (15 – year of Covid start), and so far, already 51 year to date Expected to hit 62 in 2023 or > 1 per week or 5.2 a month. Also just 5 in 2018.*
2. *Hence, its actually accelerating notwithstanding more “ceremonial” type of speeches in the later years as more responsibilities come through. Earlier years also saw development of more content.*
3. *Most topics revolve around popular subjects like Khazanah story, Leadership, State x Markets, Finance x Society, Transformation, Development and Islamic Finance. Some specialist talks around BRI China, Travels.*
4. *Thank-you for those who have been helping!*

TAN SRI AZMAN HJ. MOKHTAR



Upcoming Lectures Confirmed and TBC

Confirmed

165. IBFIM Islamic Leadership Program – 10th November 2023 (Langkawi)
166. **Bank Pembangunan** 50th Anniversary Conference – Keynote Speech 22nd November 2023
167. Darwin College, Oxbridge Society of Malaysia. Fireside Chat – Dr Mike Rands x Tan Sri Azman Mokhtar. Kuala Lumpur, 23rd November 2023.
168. UITM SC InvestED Leadership Talk. UITM Puncak Alam, Selangor. 28th November 2023
169. Bank Rakyat – Leadership Lecture, 28th November 2023
170. COP-28 – Islamic Finance Panel in Malaysia Pavillion, under Bank Negara/SC. 3rd December 2023
171. COP-28 Speech on **Ibn Khaldun X Adam Smith** (Systemic Change). Dubai. Circa December 4th 2023.
172. COP-28 Speech at launch of **Halal to Tayyib**. Dubai. 5th December 2023.
173. **Islamic Economics** National Conference at UIA. 7th December 2023. Keynote speech.
174. Tabung Haji – Speech to Nominee Directors Training on 19th December 2023.
175. Tabung Haji Thought Leadership Dinner – Speech to MCP/OCP (Talent Pool). Kuala Lumpur 21st November 2023. TBC ??

Most likely, agreed to in principle. Date and time TBC

1. #13 – Final 12 Ideas Lecture : Malaysia Inc Redux: State x Markets, **Kancilmomics** (by December 2023 insyaAllah) @ Universiti Malaysia. TBC
2. Accelerated Dean Leadership 2023 (ADEL) Series 1 (M2) – Panel. Ministry of Higher Education, organised by UTM. 17th January 2024. TBC
3. Goodenough College Port Talk. University of London. Q1 2024 TBC
4. Fajr Academy Talk – 77 Trains BC: Leadership lessons from Around the World in Trains of Thought. Dubai (Nov/Dec 2023) tbc
5. Chartered Islamic Financial Analyst – Leadership talk (TBC)
6. **Pak Gita Wirjawan Podcast** (TBC)
7. Women's Leadership Forum Bootcamp (March 2024)
8. **DIRI Podcast** (February/March 2024 tbc)
9. Universiti Malaya Leadership Fellow talks (2024)
10. SOAS Development Leadership Fellow talk (2024)

Possible?

11. **Education** Forum – *Postponed* – originally for 17th August 2021... (an opportunity to speak on human capital development, pembangunan insan, education)
12. CDS Cambridge or SOAS – Seminar with the author of Money, the Unauthorised Biography – Felix Martin (tbc). With Ha-Joon Chang. **Future of Finance X Society**.
13. Darwin College Cambridge Lunch Talk (tbc)
14. **CAPF (Capital and Purpose Alignment Framework)**. Perhaps @ INCEIF/ASB lecture tbc by end 2021 – also for a blog article at WEF Davos GFC, and an article in The Edge
15. Leadership Roundtable at Iskandar Investment Berhad – IIB, Johor Bahru TBC?
16. Women's Leadership Foundation – Leadership Up Close and Personal session – TBC ??
17. Asia Business Council – Jakarta 2024 (TBC) – through TS Nazir