

TAN SRI AZMAN HJ. MOKHTAR

List of Lectures and Speeches

From 1st August 2018 to 31st December 2026

August to December 2018 (5)

1. Speech and Discussion, Yayasan Khazanah Alumni, Kuala Lumpur, 17 August 2018
2. Keynote speech, IKIM. Young Muslim Forum , 31 October 2018
3. Speech at Axiata dinner in Kathmandu, Nepal, 1st November 2018
4. Wawasan Open University Acceptance Speech for award of Doctor of Letters, 24th November 2018
5. Lecture on LLL/LLH – Life Long Learning, Liku Liku Hidup to Lord Chin Chin Group at Country Heights Kajang, 9th December 2018

The year 2019 (24)

6. Talk to the partners of EY (the accounting firm) Malaysia on “Integrity and Institution Building” (Kuala Lumpur, 30th January 2019) (2 hours)
7. Keynote lecture at MASIC Forum, Riyadh Saudi Arabia, on Reclaiming the Financial Commons (3rd February 2019) (1 hour)
8. Tutorial Seminar on Privatization to Masters in Development students at SOAS, University of London (19th February 2019) (1 hour)
9. Talk on Islam and Islamic Finance to the Globalisation class for M.Phil in Development Studies, Cambridge University, of Prof. Peter Nolan (Cambridge, 22 February 2019) (1 hour)
10. Special Lecture to Centre of Development Studies (CDS), Cambridge University on “State X Markets” hosted by Dr Ha Joon Chang (Cambridge, 1 March 2019) (2 hours)
11. Special Lecture to CDS, Cambridge University on “Finance X Society” hosted by Dr Ha Joon Chang (Cambridge, 8 March 2019) (2 hours)
12. Keynote “Fireside Chat” to a leadership seminar of Malaysian SME/Business leaders at Lady Margaret Hall, Oxford University (5th April 2019) (2 hours)
13. Special Lecture to Judge Business School, Cambridge University on “Building Responsible and Sustainable Businesses” (14th May 2019) (2 hours)
14. Talk to the Turkish Wealth Fund on “Building Institutions” (Istanbul, May 2019) (1 hour)
15. Keynote Address to a business conference on communications on the topic “Fitrah over Fitrah: projecting integrity in a post-truth world” (Kuala Lumpur, 13th June 2019) (1 hour)
16. Lecture to MBA students of Universiti Kebangsaan Malaysia (UKM) on “Profit x Purpose” (Kuala Lumpur, 16th June 2019) (2 hours)
17. Speech at Georgetown Institute of Open and Advanced Studies (GIOAS) Roundtable (Penang, 22nd June 2019) (1 hour)
18. Public Lecture on “Profit and Purpose” at the Wawasan Open University, Penang, Malaysia (24th June 2019) (1.5 hours)
19. Public Lecture on “Business and Finance for Society” at the Bicara Darul Iman, hosted by the Chief Minister and State Government of Terengganu, Malaysia (30th June 2019) (2 hours)
20. Fireside Chat to the Oxford Cambridge Society of Malaysia on “Global Megatrends and its impact on New Malaysia” (Jointly with DS Nazir Razak) (Kuala Lumpur, 3rd July 2019) (1 hour)
21. Lecture to Universiti Islam Antarabangsa Malaysia (UIAM) on “Sustainability in Business” (Kuala Lumpur, 8th July 2019) (1 hour)
22. Speech on Ethical Finance at the reception at Edinburgh Castle at the Global Ethical Finance Forum, Edinburgh, Scotland and Roundtable Discussion earlier (October 7th and 8th 2019) (30 minutes)
23. A panel talk on sustainability at the Global Ethical Finance Forum, Edinburgh, Scotland (October 9th 2019) (1 hour)

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24. Advisory panel talks at the Annual Meeting of the Global Future Council of the World Economic Forum (Dubai, UAE, 3rd November 2019) (4 hours)
25. Seminar on Islamic Finance to the Oxford Centre of Islamic Studies (Oxford, November 13th 2019) (2 hours)
26. Evening Talk to the Cambridge University South East Asian Society on “Economic and Financial Outlook in South East Asia in a theatre of superpower competition” (Cambridge, November 14th 2019) (1.5 hours)
27. Special Lecture at Centre for Development Studies, University of Cambridge, hosted by Dr Ha Joon Chang on “Reclaiming Finance for Society: Status, Challenges and Prospects” (Cambridge, November 18th 2019) (2 hours)
28. Lecture to Institute for Manufacturing, Department of Engineering, University of Cambridge (Cambridge, 27th November 2019) (1.5 hours)
29. Lecture to Executive Education Program at Judge Business School, Cambridge on “Profits X Purpose” (Cambridge, November 27th 2019). (1 hour)

The year 2020 (15)

30. Lecture on Managing the Development Process - to Masters in Development students at LSE hosted by Dr Amir Lebuoi (30th January 2020) (1 hour)
31. Keynote speech to Warwick University ASEAN conference, 8th February 2020 (45 minutes)
32. Lecture to the China Centre, Jesus College, Cambridge University on The Dragon, The Crescent and The Mousedeer – on China’s BRI 2.0, 13th March 2020 (2 hours)
33. Virtual Zoom Keynote and Discussion to MCOBA Inspiring Future Leaders, entitled Virtus over Virus, 9th May 2020 (2 hours)
34. Speech at the launch of “Memories”, a book on Axiata Berhad’s first ten years. Kuala Lumpur, 25th August 2020
35. Panel presentation to the Ethical Finance Roundtable on Impact Investing organized by the Global Ethical Finance Initiative, on “The Building True Value Project”. Hosted in Edinburgh, Scotland (via Zoom), 26th August 2020
36. Panel presentation to the Kuala Lumpur Business Club on “Enabling the Great Reset: ESG Malaysia”. Kuala Lumpur, 28th August 2020.
37. Ten lectures on “The Country Heights MBA”, a lockdown project of a “Mini-MBA” conducted for family and friends, with a total of more than 25 hours of lecture time over a ten week period in from July to September 2020
38. Centre of Asian Philanthropy and Society (CAPS), Hong Kong. Annual Conference. Short presentation on public-private philanthropic partnerships in education – the experience of Malaysia’s Trust Schools Program. (by Zoom). 30th October 2020
39. Khazanah Alumni Tea Talk. Chair and moderator for the session on US-China Trade Wars – presentation by Tan Sri Andrew Sheng. (by Zoom). 13th November 2020
40. Sri Lanka Economic Summit 2020. Panel commentator for Keynote Address by Sri Lankan Prime Minister, Mahinda Rajapaksa. (by Zoom). 2nd December 2020
41. Sri Lanka Economic Summit 2020. Keynote Address on Empowering Take-Off Through Progressive SOEs – The Khazanah Nasional Berhad experience (2004-2018). (by Zoom). 2nd December 2020
42. CIMB-CGS Thoughts Series. Keynote speech to a leading securities firm and capital market participants in Kuala Lumpur. Speech entitled “Reflections of an Adventure Capitalist – Lifelong learnings of a 40-year journey as a Finance professional”. (by Zoom). 15th December 2020
43. Bicara Bina Negara IKRAM-MUBIN (Nation Building Discourse Series by IKRAM-MUBIN (IKRAM is an Islamic social movement in Malaysia devoted to social work in education, medical aid, disaster relief among others. MUBIN is the Muslim Business Network). Keynote

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speech on Building a Prosperous and Harmonious Nation through Development and Leadership. (By Facebook Live). 20th December 2020

44. Khazanah Alumni Tea Talk. Chair and moderator for the session on Vision 2020 Betrayed: Whither Malaysia? presentation by Dr. KS Jomo (by Zoom). 22nd December 2020

The year 2021 (27)

45. Reflection on Values Series, Fajr Capital, Dubai, UAE. “Building True Value, Building Through Values”. 25th March 2021 (By Zoom)
46. Keynote address at the AGM of Persatuan Professional Kewangan Mulsim Malaysia (MFP). “Qawiyyul-Amin: Professional Kewangan Pemangkin Kemakmuran Bersama. 27th March 2021, Kuala Lumpur (by Zoom)
47. Martin Khor 1st Anniversary Memorial – contribution to memorial event by Zoom. 1st April 2021
48. Khazanah Alumni Tea Talk #3 – “How to write books and get published”. Introductory and closing remarks. 30 April 2021 (By Zoom)
49. Yayasan Peneraju – CFA Distinguished Speaker Series. “Reclaiming Finance – and the big contribution that you must make!”. Kuala Lumpur, (By Zoom), 8th May 2021
50. Chevening Alumni Malaysia Evening Talk – Lifelong Leadership Lessons. 4th June 2021, by Zoom
51. Joint Committee on Climate Change (JC3) Finance for Change Forum – Panel speaker on Sustainability. 25th June 2021. By Zoom
52. Fajr Academy Lecture by Tan Sri Andrew Sheng – Vote of thanks remarks. 30th June 2021
53. Inauguration Address at the 15th Muzakarrat Nusantara of ISRA (Islamic Finance Research Academy) 7th July 2021
54. Khazanah Alumni Tea Talk #4 – A Palestinian Journey, by Shafiq Morton. Opening remarks. 9th July 2021
55. Dialog Negerawan Siri 2 with Ikatan Intellegentsia Membangun Malaysia – 23rd July 2021. Via Zoom
56. Do More Podcast with Khoo Hsu Chuang – 30th July 2021
57. UTM Endowment Fund launch keynote speech (5th September 2021), UTM KL
58. Transforming National Treasures – The Khazanah Story (2004-2018). Brown Bag Talk Series by Pemandu Associates (18th September 2021). Via Zoom
59. UTM Citra Karisma event – keynote speech (22nd September 2021). Via Zoom
60. UK Islamic Finance Council / United Nations / Islamic Development Bank Virtual Global Summit on Islamic Finance and the SDGs, in conjunction with the United Nations General Assembly – Keynote address on Moving from Halal to Tayyib – Integrating the SDGs (28th September 2021). Via Zoom
61. Opening Speech at the 16th International Shariah Scholars Forum (ISSF) organised by ISRA on Islamic Finance and the Fiqh of Crisis Management (6th October 2021) Via Zoom
62. Khazanah Alumni Tea Talk #5 – 17 Leadership Lessons from the Trenches (8th October 2021). Via Zoom
63. Yayasan Sejahtera International Day for Eradication of Poverty (IDEP), in conjunction with World Bank and UNDP – Panel Talk (15th October 2021). Via Zoom
64. Responsible Investor Asia Forum – Panel talk on Zoom (Via Zoom From Inverness). How do Asian markets view ESG/Responsible Investment? Economy, society, culture and community (8th November 2021)
65. Faith in Finance COP26 Panel by GEFI – Adam Smith Business School, University of Glasgow. Talk to Action – what are faith investors doing? (9th November 2021)
66. Edotco Ethics and Compliance Week Forum – Keynote Speech (10th November 2021) via Zoom from London
67. UTM Lead GEMs mentoring session 1 - keynote – On leadership and leadership journey (16th November 2021) via Zoom

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68. Yayasan Hasanah Forum – Special Address: From Charity to Justice. The role of business and finance – a practitioner’s perspective. (17th November 2021) via Zoom
69. UTM Lead GEMs mentoring session 2 – speech and dialogue, UTM Johor Bharu (24th November 2021)
70. UTM Endowment Malam Sanjungan Budi – after dinner speech, UTM KL (7th December 2021)
71. UTM Lead GEMs mentoring session 3 – closing address, Royale Chulan Hotel, KL (15th December 2021)
72. UTM Lead lecture Managing in VUCA times: Institutionalisation, Integrity and Good Governance. (Also a 12 Ideas lecture #10) (19th December 2021) UTM Johor Bharu

The year 2022 (40)

73. The Women’s Leadership Foundation (WLF) Mentorship Talk Series: Building True Value, Building Through Values – Lessons from a Transformation and Leadership Journey. (11th February 2022). Mandarin Oriental, Kuala Lumpur
74. Celcom Management Retreat – Seizing the Day: From X-Men to X-Factor! Reflections on winning on a transformation journey (18th February 2022). Online
75. Program Bicara Ilmu EPU – Transformasi Khazanah Nasional (10th March 2022). Putrajaya
76. Fajr Capital Roundtable discussion on the Ummatic Vision – April 2022. Dubai
77. Tabung Haji – speech at launch of Hijrah 24 with YAB PM. (and Iftar event). 11th April 2022. Kuala Lumpur
78. UTM Panel of Management and Administration – Building True Value: Leadership lessons from a transformation journey – Kuala Lumpur, 14th May 2022
79. Columbia Business School Roundtable – The Future of Finance. 2nd June 2022. NYC
80. Mundi Ventures Tech Conference – The View from Asia (Panel Session). Madrid. 7th June 2022
81. GEFI Ethical Finance ASEAN 2022 – Panel session on “The S in ESG” – 29th June 2022 (recorded on 22nd June 2022, online)
82. Alleviating Old Age Poverty through Islamic Finance (panel) - Invest Shariah Conference 2022 – 26th July 2022. Bursa Malaysia, Kuala Lumpur
83. Future of Finance and Society Roundtable. INCEIF. 29th July 2022
84. Lessons on a Transformation Journey – Sarawak SEDC – Kuching, Sarawak. 3rd August 2022
85. Life Lessons from a Transformational Leadership Journey – Terrenganu Inc. – 4th August 2022 (video call)
86. Transformational Leadership – 12 Ideas that shaped Khazanah (2004-2018) with a focus on Economic Geography – Universiti Malaysia Sarawak (Unimas) – 4th August 2022, Kuching, Sarawak
87. Think City – UN Habitat Sustainability Roundtable, Kuala Lumpur. 9th August 2022.
88. On Agility and Resilience – PIDM (Perbadanan Insurans Deposit Malaysia) – 11th August 2022. Kuala Lumpur
89. Closing Speech – Majlis Penutupan, Program Konvoi Merdeka 50 Tahun UTM. UTM Kuala Lumpur, 20th August 2022.
90. Ibn Khaldun’s Circle of Equity as a model of development – IKIM – 23rd August 2022 . Kuala Lumpur
91. Opening Speech – UTM Family Day 2022. UTM Johor Bharu, 27th August 2022.
92. Global Ethical Finance Initiative (GEFI) : Global Leaders Power Roundtable – Regional Views on SDG/ESG/Sustainability – Asia and South Asia (panel). Edinburgh, Scotland. 5th September 2022
93. Global Ethical Finance Initiative (GEFI) Summit, Edinburgh, Scotland. The S in ESG (panel). 6th September 2022.
94. GEFI Islamic Finance Power Round Table, Edinburgh, Scotland. Moving from Halal to Tayyib. Opportunities and Challenges. 7th September 2022.

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95. Sustainable Sukuk Roundtable, London, 9th September 2022. Hosted by SC Malaysia
96. 13th SC-OCIS Islamic Finance Roundtable, 11th September 2022, Oxford. Chair of panel session on Demonstration Session on Islamic Finance in a Stakeholder Economy
97. Welcome Speech – Majlis Perhimpunan Dwibulanan Agensi Menteri Hal Ehwal Agama Islam – Tabung Haji, Kuala Lumpur. 20th September 2022
98. Global Islamic Finance Forum (GIFF) – Fireside Chat – The Future of Islamic Finance – a conversation with Tan Sri Azman Mokhtar. Kuala Lumpur 6th October 2022
99. Commentator to Public Lecture by Professor Ha-Joon Chang at Universiti Sains Malaysia. Penang, 7th October 2022
100. Commentator at Development Roundtable by Professor Ha-Joon Chang at Bangunan UAB. Penang, 7th October 2022
101. Commentator at Book Launch of Edible Economics by Professor Ha-Joon Chang at Bangunan UAB. Penang, 7th October 2022
102. University of London SOAS – Development Lessons from the trenches – The case of Khazanah Nasional, Malaysia’s Sovereign Development Fund (2004-2018). 20th October 2022 London
103. INCEIF new campus opening – Opening Speech 27 October 2022, INCEIF Kuala Lumpur
104. INCEIF International Shariah Scholars Forum – Officiating Address. Putrajaya. 1st November 2022
105. Business Lunch with Pro-Vice Chancellor of Cambridge University, Prof David Cardwell, jointly hosted with CIMB at CIMB Head Office, Kuala Lumpur – Opening Address.
106. Cambridge-Malaysia Science Roundtable, jointly hosted by UTM and Akademi Sains Malaysia. UTM Kuala Lumpur 2nd November 2022 – Opening Address
107. Muzakarah Haji Peringkat Kebangsaan ke-39 hosted by Tabung Haji. Movenpick Sepang. 8th November 2022
108. INCEIF Intellectual Discourse – Ibn Khaldun’s Circle of Justice as a Model for Comprehensive Development. INCEIF University, Kuala Lumpur, 9th November 2022
109. Speech – Launching of Maqasid Shariah Based VBIT Scorecard for Malaysian Takaful Association in collaboration with INCEIF and ISRA. INCEIF campus 7th December 2022.
110. Presentation on “Towards An Altitude Economy: Economic Diversification Strategy in Bhutan” to the Prime Minister’s Office of Bhutan. Panel, with World Bank by Zoom, 13th December 2022
111. Food & Thought #26 – Malaysia post GE15: Brave New World or Grave New World. Moderator of panel. Country Heights Kajang. 18th December 2022.
112. Opening Address and Presentation at Tabung Haji Knowledge Sharing Workshop on Investment Management. Kuala Lumpur 19th December 2022

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113. Lonjakan Transformasi melalui Budaya Prestasi Tinggi – FELDA, Ibu Pejabat, Kuala Lumpur - 6th January 2023.
114. Bringing Finance to the Real Economy : a case for a Sovereign Development Fund. Oman Central Bank in collaboration with SOAS University– Muscat, Sultanate of Oman. 8th January 2023
115. George Town Institute of Open and Advanced Studies (GIOAS) Roundtable Discussion – Panellist, Role of Think Tanks in shaping the future – Part 3: Talent, funding, branding and international collaboration – Penang. 28th January 2023
116. GIOAS Public Forum and Conference – Panellist, The Role of Universities in Digital Transformation - Penang. 28th January 2023
117. Cultivating Agile Leadership in Higher Education Institutions – UTM, Johor Bharu 8th February 2023

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118. ASTI Socrates Dialogue – Building a better world post Covid19: Economics, Entrepreneurship and Livelihoods. Petaling Jaya, 10th February 2023
119. Speech at conferment of UTM Honorary Doctorate of Management (PHD) to HE Dr Tawfig Al-Rabiah, Minister of Hajj and Umrah, Kingdom of Saudi Arabia. Bangi, Malaysia, 27th February 2023.
120. Future of Sustainable Finance Roundtable/Discussion – 7th March 2023, SOAS University of London
121. Islamic Finance Hybrid Group Roundtable – Form to Fulfilment - Scaling the Islamic Finance Mountain : From Halal to Tayyib. 13th March 2023. Ashurst, City of London
122. Tutorial presentation to SOAS, University of London Development Studies students, Tropea Café, Russell Square, 17th March 2023.
123. Shaping Your Leadership Journey – Lecture to YK Scholars ++. Goodenough College, University of London, 17th March 2023
124. Keynote address: TH Group Summit – Sustainability as Strategic Growth Opportunity: Movenpick Hotel and Convention Centre, KLIA. 21st March 2023.
125. GEFI Ethical Finance ASEAN 2023: Keynote Address (Video recording on 16th March for online release on 30th March 2023).
126. Presentation on ASEAN Economic Outlook to the Board of Directors of SEEK, Australia. Kuala Lumpur 22nd March 2023.
127. Ucapan Aluan – Karnival Pengelola Jemaah Haji (PJH) 2023. 25th March 2023.
128. Overview of GLC Transformation Program – presentation to HE Pravin Gordan, Minister of Public Enterprises of South Africa. Hosted by Pemandu Associates. 2nd May 2023, Hilton Kuala Lumpur, KL Sentral.
129. Lessons on a Leadership Journey : Trespassings – 77 Trains BC and Other Journeys. Lecture to Malaysian students. London 8th May 2023. Baraka Khan Centre, East London Mosque, London.
130. Welcome Address – OCIS-UTM Science Roundtable, Royal Inaugural Session. Malaysia Auditorium, Oxford Centre for Islamic Studies, Oxford, 12th May 2023.
131. Various chair, introductory roles. OCIS-UTM Science Roundtable. Oxford, 13th and 14th May 2023.
132. Finance Roundtable – Islamic and Impact Finance. Harvard Club NYC. 18th May 2023
133. Circumnavigators Club 121st Annual General Meeting lecture, Penn Club, New York City. 19th May 2023. “Trespassings – 77 Trains BC and Other Journeys”
134. Mercy Malaysia Keynote for Disaster Management Conference – 29th May 2023.
135. 11th Annual Asia Asset Management Malaysia Roundtable 2023 – Panel. – VBI Progress Report: 5 years on: Is Islamic Finance a Tool for the Stakeholder Economy? Le Meridien, Kuala Lumpur 30th May 2023
136. PWC Talk – Driving Trust from the Top. (Farewell Lunch for Dato Faiz Azmi. Chairman of PWC Malaysia). St Regis Hotel, Kuala Lumpur. 31st May 2023.
137. Asia Pacific Regional Consultation on the UNDP 2023 Human Development Report. Keynote address - Governance Mismatches in the Anthropocene. 7th June 2023, Sunway University, Petaling Jaya.
138. Bank Negara Malaysia Annual Report Symposium – Panel on Islamic Finance. 8th June 2023.
139. Closing Address to Tabung Haji Nominee Directors conference. Movenpick KLIA, Putrajaya, 13th July 2023
140. Bank Islam 40th Anniversary Interview. At Tabung Haji HQ, 38th Floor. 21st July 2023
141. Institute of Capital Market Research (ICMR)- Securities Commission (SC) Conference. Fireside chat with Tan Sri Azman Mokhtar. SC, Kuala Lumpur 25th July 2023. “Ten Capital Ideas”.

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142. Opening remarks. Lecture by Dr Omar Suleiman on Islam and Inequality – what Economics and Finance from an Islamic perspective can do. INCEIF University. Kuala Lumpur, 26th July 2023
143. Horses for Courses – Harnessing the Power of State X Markets – Development Lessons from Malaysia’s Sovereign Development Fund, Khazanah Nasional and the GLC Transformation Program (2004-2018). Presentation to the World Bank and Ministerial delegation from Angola. Shangri-La, Kuala Lumpur. 2nd August 2023. (prepared the presentation, unable to deliver as was sick. Presented by Albert Zuefack and Mohd Izani Ashari).
144. KerjayaOne Wisdom Malaysia Conference – Keynote address on “Leaving legacies – leading an executive’s life worth living”. Kuala Lumpur, 9th August 2023
145. Asia School of Business Leadership Talk Series. In conjunction with Khazanah Alumni. “Trespassings – Leadership Lessons from 77 Trains BC and Other Journeys”. Khazanah Auditorium. 18th August 2023
146. Bank Negara I-Tekad Roundtable Panel. 22nd August 2023. Bank Negara, Kuala Lumpur
147. 14th SC-OCIS Roundtable. Panel Chair on Responsible Stewardship for Sustainable Growth and Long Term Value Creation. Securities Commission, Kuala Lumpur. 25th August 2023.
148. Projek Amanah by Anak Muda Bukit Damansara – Evening Talk on “Managing your Leadership Journey”. Ah-Yumm. Kuala Lumpur, 26th August 2023.
149. Majlis Amanah Rakyat (MARA) – Knowledge sharing on GLC Transformation. Kuala Lumpur, 30th August 2023
150. Ilmu Hasanah: “Trespassings – Around the World in Trains of Thought - Leadership Lessons from 77 Trains BC and Other Journeys”. Yayasan Hasanah, Kuala Lumpur. 5th September 2023.
151. Trespassings – Around the World in Trains of Thought - Leadership Lessons from 77 Trains BC and Other Journeys”. Sustainable Finance Leadership Program. Fireside Chat. Harris Manchester College, Oxford University. 13th September 2023.
152. GEFI SDG Hive – Impact and Performance Linked Financing for National Development. Edinburgh, 19th September 2023
153. GEFI SDG Hive – Dinner Speech Edinburgh, 19th September 2023
154. GEFI SDG Hive – Islamic Finance – from Halal to Tayyib. Edinburgh, 21st September 2023
155. World Bank/MIA – Presentation to Ethiopian Investment Holding Company, Kuala Lumpur 27th September 2023
156. Keynote Interview MLC – IFN for SC Kuala Lumpur, The concept of moving Islamic finance from Halal to Tayyib and the discussion of form over substance in Islamic finance. 3rd October 2023
157. TH Directors Training – Unlocking Waqf Potential for Hajj Cost Management. 6th October 2023.
158. TH Innolab Closing Speech – Langkawi – 12th October 2023.
159. Top Glove Group Berhad. Presentation on Governance and Business Strategies to the Board. 17th October 2023.
160. World Zakat and Waqf International Conference, Keynote Speech on Leadership Excellence in Transforming Zakat and Waqaf Institutions. 19th October 2023. Alor Setar, Kedah.
161. Speech to UTM Alumni Association, Putrajaya, 21st October 2023
162. United Nations World Cities Day High-Level Leaders Meeting, Keynote Speech, Istanbul, 30th October 2023
163. United Nations World Cities Day. Plenary Summary Remarks. Istanbul, 31st October 2023

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164. United Nations World Cities Day. Astro Awani Interview. “Bina Kota, Bina Tamadun, Jangan Fikir Untung Sahaja”, 31st October 2023, screened at 8:30pm on 6th November 2023 in 30 minute program.
165. “*Bijaksana dan Bjaksini* : Living and Leading an Executive’s Life worth Leaving. IBFIM-ASB Purposeful Leadership Program from an Islamic perspective – 10th November 2023 (Langkawi)
166. “Maximising the application of the Maqasid Al-Shariah in the Islamic Finance Industry and its Impact on Sustainability”. Opening Keynote Address at the 18th INCEIF Shariah Scholars Forum. Kuala Lumpur, 14th November 2023
167. Tabung Haji Future Leaders Leadership Lecture to MCP/OCP (Talent Pool). Kuala Lumpur 21st November 2023.
168. Bank Pembangunan 50th Anniversary Conference – Panel session on opportunities for Developmental Financial Institutions (DFIs), Kuala Lumpur, 22nd November 2023
169. Brief remarks, Community Sustainability Breakfast Walk and Talk, with Prof. Dr Mike Rands, Master of Darwin College and Deputy Vice Chancellor, Cambridge University. Taman Tugu Kuala Lumpur, 23rd November 2023.
170. Introductory remarks. Corporate Lunch hosted by CIMB for Prof. Dr Mike Rands, Master of Darwin College on Sustainability. CIMB HQ, Kuala Lumpur, 23rd November 2023.
171. Universiti Malaya Centre for Leadership and Professional Development (UM Lead) Lecture on “*Bijaksana dan Bijaksini*” - Purposeful and Principled Leadership. 27th November 2023
172. SC-SIDC UiTM InvestED Leadership Talk. “Building True Value, Building Through Values: Making a positive impact to Society through a career in Finance”. UiTM Puncak Alam, Selangor. 28th November 2023
173. Bank Rakyat Berhad – Budaya Rakyat Leadership Lecture on “Breakthrough Performance” 28th November 2023
174. COP-28 – Unlocking Islamic Finance Panel at Malaysia Pavillion, under MIFC/Bank Negara/SC. Dubai, 3rd December 2023
175. COP-28 Speech on Ibn Khaldun X Adam Smith (Systemic Change). Dubai. December 4th 2023.
176. Fajr Academy Talk on “Trespassings – Leadership Lessons from 77 Trains BC and Other Journeys”, Dubai. 5th December 2023.
177. COP-28 remarks at GEFI launch of Poject Tayyib. Dubai. 5th December 2023.
178. Tabung Haji – Closing Speech to Nominee Directors Training on 19th December 2023.

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179. George Town Institute of International Affairs and Studies (GIOIAS) Roundtable – Panelist – Global Outlook. Penang. 13th January 2024
180. George Town Institute of International Affairs and Studies (GIOIAS) Roundtable – Moderator. Penang. 13th January 2024
181. RDS (Rosli Dahlan Sarvana Partners) GLC/GLIC Legal Counsel Forum 2024 - Balancing the Hybrid Role : Attaining Profits vs Meeting Government’s Expectations in Business Undertakings by GLCs RDS GLCs Legal Talk. Panelist. Sime Darby Convention Centre, Kuala Lumpur. 23rd January 2024
182. Asia Finance Forum. Fireside Chat on Islamic Finance. Hong Kong. 25th January 2024
183. Opening Remarks to a Conference on Islamic Finance to the Hong Kong Society of Stockbroking and Futures Professionals. Hong Kong, 25th January 2024
184. Speech at Appreciation Dinner of Tabung Haji (Farewell Dinner) at Le Meridien, Kuala Lumpur. 5th February 2024
185. Breakfast Talk on “Whither Malaysian Regional Champions” to the ASEAN Business Advisory Council, at Maybank HQ, Kuala Lumpur. 7th February 2024

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186. Leadership Talk to monthly meeting of the Natural Resource and Environmental Sustainability Ministry , Energy and Climate Change Ministry (NRES), Jabatan Perhutanan, Kuala Lumpur, 14th February 2024
187. Keynote Speech at Plenary Session 2 on “Financing A Sustainable Humane Economy: Moving Islamic Banking & Finance Forward” at the 15th International Conference on Islamic Economics and Finance (ICIEF) at Universiti Islam Antarabangsa, Gombak, Kuala Lumpur. 20th February 2023
188. Moderator for Leadership Talk – A Conversation with Sonny Bill Williams on “Rugby, Life and My Leadership Journey” at the Khazanah Auditorium of the Asia School of Business, Kuala Lumpur. 23rd February 2024
189. Moderator for Food & Thought Evening #29, An Evening with Sonny Bill Williams at Country Heights Kajang. 24th February 2024
190. Panellist on The Role of Institutional Investors in Promoting Sustainability and Performance Through Good Corporate Governance. Institutional Investor’s Council Corporate Governance Conference. Kuala Lumpur, March 5th 2024
191. Stanchart Islamic Finance Conference. Keynote Opening Remarks. Kuala Lumpur. 6th March 2024
192. Kementerian Pengajian Tinggi High Level Panel on Peranan LPU menghadapi cabaran “3C” (Chaos, Complexity and Contradiction). Moderated by YB Menteri KPT. PWTC. 14th March 2024
193. UNHCR – INCEIF Ramadan Table Talk. Welcome Address. 20th March 2024. INCEIF Kuala Lumpur
194. Kembara Kretapi: 77 Days, 77 Trains, 1 World. Leadership Lessons from Around the World in Trains of Thought. Strategy lecture series, UTM Johor Bharu 21st March 2024
195. Affin Islamic Finance Forum 2024. Special Address. Menara Affin, TRX Kuala Lumpur. 3rd April 2024
196. Asia Business Council Spring Forum. Jakarta. Panellist – Round Robin on the World Outlook. 18th April 2024
197. In Conversation, Reclaiming the Financial Commons – Development Leadership Dialogue, School of Oriental and African Studies, University of London 23rd April 2024
198. Can Finance Truly Serve Society – The Case for Islamic Finance. Port Talk, Goodenough College, University of London, 30th April 2024
199. Technology and Finance for Development for the Global South – Al-Jaziri Lecture. Centre for Technology and Management. Queen Elizabeth Hall, Centre for Development, University of Oxford. 13th May 2024
200. Razak School of Government Lecture. “Building True Value, Building Through Values – Leadership and Value Creation in Uncertain Times”. 21st May 2024. Kuala Lumpur
201. Celcom-Digi Leadership Talk. 24th May 2024
202. Mercy Malaysia 30th Anniversary Conference, Plenary Talk, UTM Kuala Lumpur, May 27th 2024
203. Global Islamic Economics International Forum (GFIEF), Kuala Lumpur City Centre Convention Centre, May 29th 2024 – Fireside Chat
204. Global Islamic Economics International Forum (GFIEF), Kuala Lumpur City Centre Convention Centre, Kuala Lumpur, May 29th 2024 – Closing Plenary
205. MIFC Leadership Council Breakfast Roundtable. Islamic Arts Museum Malaysia. Kuala Lumpur. 30th May 2024.
206. Sasana Symposium – Fireside Chat, Islamic Finance Outlook. June 12th 2024.
207. Food & Thought #30 – Dr Eric Li – One world, multiple systems. Country Heights Kajang. June 12th 2024.
208. ILHAMAVCAP Leadership Series Talk. Sharing Session. 19th June 2024.
209. Perdana Fellows Alumni Association Speaker Series 21st June 2024

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210. Kerjaya One Leadership Conference – Kembara Kretapi – Lessons from around the world in trains of thought – (26th June 2024)
211. Managing Your Leadership Journey : Mentoring Session – “WFF Group” – Country Heights Kajang (29th June 2024).
212. Petronas Board Excellence Programme – Effective Stakeholder Management. Bangi. 10th July 2024
213. Ikhlas Capital 5th Annual Conference Panel. 19th July 2024. Kuala Lumpur
214. Azman Sulaiman’s Cuba Cerita Podcast. Merdeka in Me. 25th July 2024
215. Evening Soiree discussion, Artificial Intelligence with The Hive (TM Ravi and Kamesh). Country Heights Kajang, 29th July 2024
216. Securities Commission, Kuala Lumpur – The Hive Catalyst Series : Pre-Lunch Fireside Chat on AI – The Rise of Smart Investments. 30th July 2024
217. Razak School of Government Forum on Governance. Panel session on Surat Pekeliling Tatakelola Kuala Lumpur 9th August 2024
218. Remarks to the delegation of the Deputy Prime Minister of Tatarstan at visit to INCEIF University. Roundtable on Islamic Finance. 14th August 2024
219. Invest Shariah Conference Panel. 15th August 2024. Bursa Malaysia – CGS Securities. Kuala Lumpur
220. Cyberview Berhad Leadership Talk. 16th August 2024
221. IFMC (Islamic Finance Market Sub-Committee of Bank Negara) and MLC Green Sukuk Roundtable – Summary Remarks. Sasana Kijang 19th August 2024
222. Interview for Khazanah Nasional Berhad 30th Anniversary book and video. 21st August 2024
223. IKRAM Bina Negara Forum on Islamic Social Finance – Official Opening Speech. 22nd August 2024. Bangi, Selangor
224. Founding Taman Tugu Talk. People Library Taman Tugu KL. 25th August 2024
225. TYMBA ACCA Education Leadership Talk. 27th August 2024. Kuala Lumpur
226. Brunei Future of Finance Conference. Fireside Chat on Islamic Finance. Brunei. 2nd September 2024.
227. Khazanah Nasional Berhad – 30th Anniversary Former MDs Panel. Kuala Lumpur 3rd September 2024
228. IBFIM Islamic Leadership Program. Eminent Speaker. Bijaksana – Bijaksini : 4th September 2024. Langkawi
229. IBFIM Islamic Leadership Program. Supper leadership roundtable chat. 4th September 2024. Langkawi
230. Gita Warjawan Podcast, Country Heights, 5th September 2024
231. 15th SC-OCIS Roundtable on Islamic Finance. Chair – Session 2: Integrating Maqasid Al-Shariah in Transforming Finance. Oxford, UK. 7th September 2024
232. Speech and presentation at Islamic Finance and Halal Economy Hybrid Group Roundtable. London. 9th September 2024.
233. BNM-MIFC Business Forum. Chair and Moderator Roundtable – Strengthening Malaysia-UK business linkages through Islamic Finance. London, UK. 10th September 2024.
234. BNM-MIFC Business Forum. Summary and Closing Remarks. London, UK. 10th September 2024.
235. GEFI Ibn Khaldun Lecture at Panmure House, Edinburgh. 23rd September 2024.
236. GEFI SDG Hive. Welcome remarks session on Prosperity without Growth. Edinburgh. 24th September 2024
237. GEFI SDG Hive. Panelist. Financial centres collaborating to achieve sustainable finance agenda. Edinburgh. 26th September 2024
238. ISRA – IsDB Leadership Program lecture, Kuala Lumpur 17th October 2022
239. Dialog Biacara Tokoh on Peranan GLC Memacu Pembangunan Negara with Majlis Professor Negara, Country Heights Kajang, 18th October 2024

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240. EPF Strategy Meeting 2024. Panel on Megatrends and Investment Environment Outlook. 21st October 2024. Kuala Lumpur
241. Khazanah Research Institute, 10th Anniversary Interview. Kuala Lumpur, 25th October 2024.
242. Ibn Khaldun x Adam Smith lecture – New York University in Abu Dhabi. 30th October 2024
243. Lecture at College of Islamic Studies, Hamad Bin Khalifa University, Doha, Qatar. 4th November 2024
244. Putrajaya Festival of Ideas – Kementerian Pendidikan Tinggi, Putrajaya. Panel. 28th November 2024
245. Evening Talk – Tim Mackintosh Smith in conversation with Tan Sri Azman Mokhtar, Liberal Latte, Kuala Lumpur, 4th December 2024
246. Kementerian Pengajian Tinggi Panel, Penang, 7th December 2024
247. Executive Synergy Lecture - Johor State Government, Johor Bahru. 12th December 2024
248. Yayasan Khazanah Alumni Keynote Lecture, 14th December 2024, Kuala Lumpur

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249. Asia Finance Forum Islamic Finance Roundtable, Hong Kong, January 13th 2025
250. Game of Impossible (Idris and Leon Jala) Podcast. Kuala Lumpur. January 17th 2025
251. Harnessing Tech and Finance for the Global South – the case for a Sovereign Development Fund. Seminar lecture, College of Islamic Studies, Hamad Bin Khalifa University, Doha, Qatar. 2nd February 2025
252. Islamic Development Bank Executive Development Program, Leadership Talk. Kuala Lumpur. 6th February 2025
253. UM Lead University Malaya leadership talk. 12th February 2025.
254. IBFIM – Hong Leong Islamic Bank – Establishing Islah through Islamic Finance talk Kuala Lumpur, 12th February 2025
255. Wawancara BAM (Bicara Alam Manusia) interview. Country Heights Kajang. 14th February 2025
256. GEFI-ASEAN SDG Hive – Tayyib Inspired panel talk. 18th February 2025.
257. Terrenganu Inc CEO Roundtable Leadership Talk, Kuala Terrenganu, 19th February 2025.
258. Worldwide Holdings - Irshad Consulting Leadership Talk. 21st February 2025.
259. Speech and Panel on Geopolitics and Pakistan – Pakistan Banking Summit – Karachi, Pakistan. 24th February 2025
260. Executive Visionary Leadership Talk, Institute Dato' Onn. 19th March 2025. Johor Bahru
261. Keynote Speech – launch of Wassiyah new look, Islamic estate management. Concorde Hotel, Shah Alam, 10th April 2025
262. Kelab Belia Prihatin book launch speech, Bursa Malaysia, Kuala Lumpur, 15th May 2025
263. ASEAN-GCC-China CEO Roundtable. Moderator, Panel. Kuala Lumpur, 26th May 2025
264. INCEIF I-RISE launch: Panel on Islamic Economics, Sasana Kijang, Kuala Lumpur, 10th June 2025
265. Mundi Ventures Insuretech Conference Panel, Madrid, Spain, 17th June 2025
266. Malaysia-Turkiye Islamic Finance Business Forum – Opening Address (10th July 2025, Istanbul)
267. Malaysia-Turkiye Islamic Finance Business Forum – Co-Chair, Business Roundtable (10th July 2025, Istanbul)

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268. Malaysia-Turkiye Islamic Finance Business Forum – Contributor, Commentator – Session on Talent and Development. (11th July 2025, Sultan Mehmet University, Aya Sofya, Istanbul)
269. INCEIF Alumni gathering, Istanbul 12th July 2025. Chair for alumni dialogue
270. Ikhlas Capital Annual Conference, Puteri Harbour, Iskandar Malaysia, Johor. 17th July 2025. Fireside Chat Panel on Johor-Singapore SEZ: A model for “Win-Win” Economic Integration
271. Maybank Islamic Bank Syariah Leadership Excellence Program, 22nd July 2025., Maybank Academy, Kajang. MLC Position Paper Roundtable
272. Maybank Islamic Bank Syariah Leadership Excellence Program, 22nd July 2025. Maybank Academy, Kajang. Purposeful Leadership Lecture
273. Zurich Takaful MLC Position Paper Roundtable, 23rd July 2025, Kuala Lumpur
274. Takaful Malaysia MLC Position Paper Roundtable, 23rd July 2025, Kuala Lumpur
275. Institut Perakaunan Negara leadership talk, 24th July 2025
276. UKEC Panel on GLC Transformation Programme, 3rd August 2025
277. Reclaiming the Financial Commons – lessons from Ibn Khaldun, a practitioner’s perspective. Ibn Khaldun and Contemporary Knowledge Seminar, Universiti Malaya, Kuala Lumpur. 5th August 2025
278. Closing Keynote. Bursa Invest Shariah conference, with CGS Securities. 7th August 2025
279. IBFIM Islamic Leadership talk, Bogor, Indonesia, 9th August 2025
280. Maybank Indonesia – CIMB Niaga MLC Position Paper Engagement Roundtable. 11th August 2025, Jakarta, Indonesia.
281. MIFC Leadership Council - KNEKS Halal Trade and Islamic Finance Roundtable, Jakarta, Indonesia, 12 August 2025
282. Majlis Cendekiawan Malaysia – Indonesia dialogue on Islamic Economics – organised by IKIM and INCEIF. 22nd August 2025. INCEIF, Kuala Lumpur
283. Soonicorn My Journey Leadership Talk, 26th August 2025
284. IKIM scholars seminar – 27th August 2025, Kuala Lumpur
285. IKIM Senior Fellow public lecture on Islamic Economics and Finance – 28 August 2025, Kuala Lumpur
286. MBSB MLC Position Paper Engagement Roundtable, 2nd September 2025, Kuala Lumpur
287. IKIM Podcast sessions – 2nd September 2025, Kajang
288. PKNS Leadership Talk Series, Shah Alam, Selangor. 3rd September 2025.
289. Young Professionals Chat Roundtable (Wan Firdaus and friends). Country Heights Kajang. 6th September 2025.
290. Securities Commission Roundtable – Keynote on Islamic Finance, Muscat, Oman. 8th September 2025.
291. Securities Commission Roundtable – Panel session on cross-border investments , Muscat, Oman. 8th September 2025.
292. Standard Chartered Islamic Finance talk and interview, Muscat, Oman 8th September 2025.
293. Securities Commission – Oman investment forum. Panel session, Muscat Oman, 9th September 2025
294. Durham University Islamic Economics Roundtable, 12th September 2025, Durham, United Kingdom.
295. GEFI 10th Anniversary Conference, Edinburgh, 18th September 2025 – Hive session, panel on Place Based Investing
296. GEFI 10th Anniversary Conference, Edinburgh, 18th September 2025 – Hive session, panel on Islamic Finance.
297. Leadership Talk to Al-Marifa Youth Group, Glasgow, Scotland, 18th September 2025.

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298. Talk to London Hybrid Islamic Finance Group, hosted by MIFC Leadership Council. London, 19th September 2025.
299. Oxford University TIDE seminar roundtable, on Kancilnomics, Oxford University, 23rd September 2025.
300. SC-OCIS Islamic Finance Roundtable – Chair, Panel 2, Investing in Resilience – Unlocking Capital for Climate Projects. 30th September 2025. Kuala Lumpur
301. CIMB Islamic MLC Position Paper Engagement Roundtable, 2nd October 2025, Kuala Lumpur
302. National Human Capital Conference, Kuala Lumpur, Speaker. 6th October
303. INCEIF 20th Anniversary Interview, Video Recording. Kuala Lumpur, 10th October 2025
304. International Youth Leaders Summit, hosted by KPT and UTM – Moderator for Ministerial Forum 1 on The impact of AI to youth's future workforce. 12th October 2025, Kuala Lumpur
305. GIFF 2025 – Closing Panel, Kuala Lumpur, 14th October 2025.
306. UEM Sunrise Leadership Talk, Kuala Lumpur – 21st October 2025
307. ASAS Islamic Finance Podcast – 22nd October 2025
308. Festival of Ideas speech, Kementerian Pengajian Tinggi. Putrajaya. – 7th November 2025.
309. Universiti Utara Malaysia Honorary Doctorate Acceptance Speech, Sintok, Kedah, 9th November 2025.
310. Leadership lecture at UUM, Sintok, Kedah. 9th November 2025
311. Uzma Berhad Leadership Talk, 10th November 2025, Kuala Lumpur
312. Citibank - MLC Position Paper Engagement Roundtable, 2025, Kuala Lumpur. 12th November 2025
313. Panel, Singapore Islamic Finance Forum. Singapore, 13th November 2025
314. Seminar menghidupkan pemikiran ekonomi peradaban Islam – by IKIM at UTM. 18th November 2025. Kuala Lumpur.
315. Fireside Chat with PNB Nominee Directors, Kuala Lumpur, 20th November 2025.
316. Introductory Remarks, Public Lecture by Prof Joseph Stiglitz, Navigating the new world disorder – a view from the dismal science. INCEIF-ASB, Kuala Lumpur, 21st November 2025
317. Food & Thought #31 – moderator for Prof Joseph Stiglitz. Country Heights Kajang. 21st November 2025.
318. HSBC Amanah MLC Position Paper Engagement Roundtable, November 25th 2025, Kuala Lumpur
319. Development Leadership Dialogue of SOAS, University of London Future Leaders Program. Panel on Financing Structural Transformation. November 27th 2025, Kuala Lumpur
320. RHB Islamic MLC Position Paper Engagement Roundtable, November 28th 2025, Kuala Lumpur
321. Universiti Islam Antarabangsa, lecture on Islamic Economics and Finance and *Halalan Togyiban* concept, 19th December 2025.

Azman Bin Hj. Mokhtar
Kajang

Notes:

1. *Syukur alhamdulillah. 306 talks in 7 years, 2+ months i.e. in 86 months post semi-retirement means on average, 3.56 per month.*
2. *2023 with 66 (ie 5.5 per month) vs 2022 (40), then 2021 (27), 2019 (25) and 2020 (15 – year of Covid start). Also just 5 in 2018.*
3. *70 in 2024. (5.83/month)*

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4. #321 by end of December 2025 (i.e. total 72 for 2025 – a record! 6.0 per month or 1.38 per week).
5. 321 over a 7 year 5 month period ie 89 month i.e. 3.6 per month or 0.83 per week.
6. Have to scale down in 2026...
7. Topics are usually on
 - a. Leadership – Bjaksana, Bjaksini
 - b. Building True Value, Building Through Values – KNB case study (2004-2018)
 - c. Islamic and ethical finance
 - d. State \times Markets
 - e. Profit \times Purpose
 - f. Ibn Khaldun and Khaldunomics
 - g. Kembara Kretapi
 - h. Official speeches re INCEIF, UTM, LTH, MLC
 - i. Others – Kancilnomics, podcasts, human capital, AI, transformation

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Upcoming Lectures

Confirmed

Most likely, agreed to in principle. Date and time TBC

1. Danantara knowledge sharing. Jakarta, Indonesia . TBC
2. IKIM Public Lecture / KPT CEO Faculty Perdana lecture. Exact date TBC #13 – Final 12
Ideas Lecture : Malaysia Inc Redux: State x Markets, Kancilnomics / Khaldunomics / Khalifahnomics @ Universiti Malaysia.
3. Bank Rakyat MLC Position Paper Engagement Roundtable, Kuala Lumpur
4. Maybank Islamic - MLC Position Paper Engagement Roundtable, Kuala Lumpur – date TBC
5. Affin Islamic MLC Position Paper Engagement Roundtable, date TBC, Kuala Lumpur
6. Ambank Islamic MLC Position Paper Engagement Roundtable, Kuala Lumpur TBC
7. Shahril Hamdan Podcast date tbc
8. Bank Islam MLC PPE tbc
9. Stanchart Islamic Saadiq – MLC PPE tbc
10. MDEC – MLC PPE tbc
11. HDC – MLC PPE tbc
12. YB Nik Nazmi podcast TBC
13. Ibn Haldun University, Istanbul on Ibn Khaldun and contemporary challenges
14. UniKL Leadership Talk, Kuala Lumpur TBC
15. Durham University, Islamic Finance Summer School (July 2026 tbc – invitation from Prof Mehmet)
16. International Takaful Conference – London, 2026 tbc (invitation to deliver keynote address by Br Iqbal Asaria).
17. SC – Saudi Roundtable, 2026 TBC. Riyadh, Saudi Arabia
18. Johor Ideas forum (9th February 2026) TBC
19. Maybank forum (10th February 2026) TBC

Possible TBC (mentioned before, but now low probability)

20. Razak School of Government (July/August 2025?? Tbc)
21. MIDA Leadership Talk, Kuala Lumpur, 2025 (tbc)
22. Kembara Kretapi Lecture. Concordia Group. Reform Club, London, 2025 TBC
23. SOAS – Seminar with the author of Money, the Unauthorised Biography – Felix Martin (tbc).
With Ha-Joon Chang. **Future of Finance X Society.**
24. **CAPF (Capital-Purpose Alignment Framework).**
25. Women's Leadership Foundation – Leadership Up Close and Personal session – TBC ??
26. Zheijiang University/Fudan University, China – Civilizational Dialogue Roundtable (J.Pang tbc)